ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019



COMPANY INFORMATION

Directors

E D J Chang

T N Gillbanks

A C Seymour-Jackson R M J Thompson

R Weil

Company secretary

Henderson Secretarial Services Limited

Registered Number

906355

Registered office

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London EC2M 3AE

Independent Auditors

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London SE1 2RT

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CONTENTS

	Page(s)
Strategic Report	4 - 9
Directors' Report	10 - 12
Directors' Responsibilities Statement	13
Independent Auditors' Report	14 - 15
Income Statement	16
Statement of Comprehensive Income	16
Statement of Financial Position	17
Statement of Changes in Equity	18 - 19
Notes to the Financial Statements	20 - 31

STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2019

PRINCIPAL ACTIVITIES AND FUTURE OUTLOOK

The principal activity of the Company, which is authorised and regulated by the Financial Conduct Authority ("FCA") in the United Kingdom, is the provision of investment management services to institutional funds, segregated accounts, Société d'Investissement À Capital Variable ("SICAVs"), unit trusts, Open Ended Investment Companies ("OEICs") and international funds. Additionally, the Company markets Janus Henderson offshore funds, institutional and segregated account services. The Company has passports under the Markets in Financial Instruments Directive to conduct investment business in various countries within the European Economic Area. These will continue to be the principal activities of the Company for the foreseeable future.

BUSINESS REVIEW

The Company is a wholly owned subsidiary of Janus Henderson Group plc ("JHG plc" or "the Group"). The Group is run on an integrated basis through business units, not by the legal construct of its subsidiaries. Therefore the Company's strategy and business model is governed by that of the Group which is set out in detail in the Annual Report of the Group which can be obtained from its registered office as set out in note 23. The Group provides investment management services to clients throughout Europe, the Americas, Asia and Australia. The Group manages a broad range of actively managed investment products for institutional and retail investors, across multiple asset classes, including equities, fixed income, multi-asset and alternatives. Following the referendum for the UK to leave the European Union and the subsequent triggering of article 50, the Group has taken steps to restructure its European operations. As a result, on 1 April 2019, the Company sold the businesses of its European branches to Henderson Management SA ('HMSA') (a fellow Group undertaking).

PRINCIPAL RISKS AND UNCERTAINTIES

The Group's risk management framework helps the Group meet its business objectives within acceptable risk parameters and it is reviewed regularly to identify new and emerging risks early. The Group's culture embeds the management of risk at all levels within the organisation. Please refer to the Group's Annual Report and Accounts for the major risks affecting the Group. Of those risks, the following risks relate specifically to the Company:

Investment performance

The risk that funds fail to achieve their performance hurdles or benchmarks, or performance is poor relative to that of peer funds, leading to increased client redemptions and a reduction in Assets Under Management ("AUM") and associated revenues earned by the Group. Poor fund performance will also result in lower performance fees and reduced revenue. This is mitigated through having: a robust investment process including detailed research; a clearly articulated investment philosophy including analysis of the Group funds by comparing their performance against appropriate benchmarks; a broad range of asset classes and fund styles reducing the probability of all funds underperforming at the same time; and an independent Investment Risk function that ensures that the level of risk taken for each portfolio is consistent with client expectations.

Market

The risk that market conditions lead to a reduction in the value of clients' AUM and revenues earned by the Group. This is mitigated by: having a broad range of clients by distribution channel, product, asset class and region; and a significant amount of the Group's expense base being variable.

Fund flows

The risk of net redemptions by clients resulting in a decline in AUM and revenues earned by the Group. This is mitigated by: diversity of sources of revenue by asset class, capability, fund style, strategy and geography; diversity of investor base between Retail and Institutional channel and by geography; and solid long-term investment performance across product ranges.

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

PRINCIPAL RISKS AND UNCERTAINTIES (continued)

Key personnel

The risk of losing either a member of the Group Executive Committee or one of the Group's key investment or distribution teams which will have a potential adverse effect on business growth and/or the retention of existing business. This is mitigated by: competitive remuneration structures, designed to recognise and reward staff performance, that are in line with the Group's principles; succession planning in place throughout the organisation to ensure that there is cover for key roles; regular staff surveys undertaken to identify any issues which could impact staff retention; comprehensive training offered to staff to improve skills and engagement; and a strategy of sustaining broad and diverse fund manager teams to avoid dependence on single managers or teams.

Strategic

The risk that the Group's business strategy fails to deliver the required and expected outcomes for stakeholders and the risk that technological innovation and/or new market entrants within the asset management industry reduces profitability and requires a fundamental change to the Group's business model. This is mitigated by: a concentration on delivery of the Group's strategy through provision of first class investment performance and service for our clients as efficiently as possible; and the monitoring of emerging developments in the asset management industry, which might pose a threat to the Group's current business model; and maintaining a clear understanding of the Group's clients' needs through communication and interaction.

Operational, IT and Legal

The risk of losses through inadequate or failed internal processes, people or systems or through external events. This includes the risk of loss arising from failing to manage our key outsourced service providers properly, failing to manage financial crime risks, failing to manage operational aspects of the Group's global expansion, the risk arising from major disruption to the Group's business, including from cyber crime, the risk of losses from trade execution errors or breaches of investment mandates and the risk of losses from litigation. This is mitigated through: control systems that are designed to ensure operational and legal risks are mitigated to a level which is consistent with the Group's risk appetite, a globally embedded three lines of defence model which is key, a dedicated Chief Investment Security Officer to coordinate IT security and service delivery, outsourced service providers that are overseen by the relevant line function and the controls of key service providers are also reviewed by the Group's assurance function; and the maintenance and testing of business continuity plans including crisis management, which are designed to ensure that, in the event of business disruption, the Group can maintain its operations without material damage to the business.

Regulatory change

The risk that a change in laws and regulations, however driven, will materially affect the Group's global business or markets in which it operates. This risk may affect the business either directly or indirectly by reducing investors' appetite for the Group's products, increasing capital requirements, restricting the Group's ability to sell certain products or pursue specific investment strategies, reducing the Group's profitability through fee restrictions, affecting the Group's ability to retain key personnel and/or increasing the cost and complexity of the Company's business. This is mitigated by: continued active and constructive engagement with regulators through regular dialogue; regulatory developments being monitored by a dedicated team in Compliance, in liaison with external experts where required; formalised cross business project groups implementing required changes to our business processes; and active involvement with and through relevant industry bodies.

Foreign currency

Adverse movements in exchange rates may cause the Group to sustain losses. The Group aims to mitigate this risk by limiting its exposure and also holding financial assets and liabilities of equal value in the same currency.

Cash and liquidity

Poor cash management may lead the Group to be unable to meet its payment obligations as they fall due. The Group reviews its liquidity on a daily basis to ensure it has sufficient cash or highly liquid assets available to meet its liabilities. It is the Group's policy to ensure it has access to funds to cover all forecast commitments

COVID-19

In March 2020, the World Health Organization declared the novel coronavirus ("COVID-19") to be a pandemic. COVID-19 is having a significant impact on the global economy, including the United Kingdom economy, both through the effects of the virus itself and the measures taken by governments to restrict its spread.

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

The impact of COVID-19 is expected to adversely affect the Company's business and financial results. The Company derives its revenue primarily from investment management and related services provided to clients. The Company's investment management fees are typically calculated as a percentage of the market value of AUM and as a result, the Company's revenues are dependent on the value and composition of it's AUM, which has been negatively impacted by the significant decline in the global financial markets.

The extent of the impact of COVID-19 on the Company's business and financial results also depends on future developments, including the duration of the pandemic, and the volatility and market value of the global financial markets, all of which are highly uncertain.

The Group has a robust and detailed business continuity plan in place to ensure that the Group's operations can continue effectively during the COVID-19 pandemic, including processes to limit the spread of the virus between employees. However, if the Group does not respond appropriately to the COVID-19 pandemic, or if clients do not perceive the response to be adequate, the Group could suffer damage to its reputation and brand, which could adversely affect the Company's business in the future.

The pandemic has also led to volatility in foreign currency exchange rates which directly impact both the revenue and expenses recognised by the Company, as well as the valuation of assets and liabilities denominated in foreign currencies. The company had significant balances denominated in EUR and USD during the current year.

The Company holds surplus capital and liquidity over its requirements which provides resilience against market downturn.

The Company's management continues to assess the risk associated with COVID-19 and to mitigate them where possible.

United Kingdom's withdrawal from the European Union

The Group's management continues to assess the risks associated with Brexit and leaving the European Union as well as the necessary contingency preparations as negotiation progress during the transition period. The Company provides investment services to clients across the world and the change of the status of the UK to a non-EU country should have a minimal impact on the Company and its clients.

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

KEY PERFORMANCE MEASURES ("KPIs")

The Board of JHG plc, the Company's ultimate parent undertaking, monitors the performance of the Group against plan using a number of financial and non-financial performance measures. The performance of the Company contributes to the Group's KPIs. Please refer to the Janus Henderson Group plc Annual Report and Accounts for a review of the Group's KPIs. The following are most relevant for the Company:

Gross fee income

Gross fee income has decreased by £84.6m in the year. This is mainly driven by

- The transfer of foreign branches to HMSA on 1 April 2019 contributed to a decrease in gross fee income of £6.0m.
- Lower Group recharges as a result of a decrease in revenue sharing relating to income from the OEIC and SICAV product ranges. In addition, gross management fees has declined by £11.4m to £77.1m due to a decrease in Segregated Mandate AUM. Offset by;
- Higher performance fees as a result to Gartmore SICAVs and annual Seg mandates overperforming relative to December 2018.

Commissions and deferred acquisition costs

Commission and deferred acquisition costs decreased from £74.6m in 2018 to £56.1m in 2019 mainly due to a decrease in average AUM in the OEIC and SICAV product ranges where commissions are payable.

Operating expenses

Operating expenses increased from £317.9m in 2018 to £324.0m 2019 mainly due to an increase in Group recharges and adverse foreign exchange movements.

Financial position and performance

Total shareholders' funds attributable to equity holders of the parent decreased from £302.9m in 2018 to £272.9m as at 31 December 2019. This was mainly due to a loss of £30.2m primarily due to lower Group recharges as a result of decrease in revenue sharing relating to income from the OEIC and SICAV product ranges.

Cash position

The company needs to have access to cash in order to meets its payments obligations as they fall due. At 31 December 2019, total cash amounted to £72.3m (2018: £54.5m).

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

STATEMENT BY THE DIRECTORS IN PERFORMANCE OF THEIR STATUTORY DUTIES IN ACCORDANCE WITH \$172(1) COMPANIES ACT 2006

The Directors consider, both individually and together, that they have acted in a way they consider, in good faith, would be most likely to promote the success of the Company for the benefit of its members as a whole (having regard to the stakeholders and matters set out in s172(1)(a-f) of the Act) in the decisions taken during the year ended 31 December 2019.

Section 172 requires a director to have regard, amongst other matters to the:

- likely consequences of any decisions in the long term;
- interests of the company's employees:
- need to foster the company's business relationships with suppliers, customers and others;
- impact of the company's operations on the community and environment;
- desirability of the company maintaining a reputation for high standards of business conduct; and
- need to act fairly between members of the company.

In discharging its Section 172 duties, the Board has had regard to the factors set out above; the relative importance of each factor will vary depending on the decision being taken. In addition, the Board recognises that certain decisions will require the Board to consider additional factors, as appropriate.

The Board meets quarterly throughout the year, at a minimum. At each quarterly Board meeting, the Board considers updates on matters such as risk, compliance, financial reporting, operations, distribution, customer, regulatory matters and governance. Over the year, matters such as the Company's strategy (which is derived from the Group's strategy) and legal matters are also considered.

The Company's key stakeholders are its shareholder, clients, community, regulators and its distribution partners; the interest of these stakeholders are considered as part of the Board's decision making, as appropriate. While there are cases where the Board might engage directly with certain stakeholders, being part of a Group means that other stakeholder engagement may take place at Group level, where it is appropriate to do so. This is a more effective and efficient means to help the Company and wider Group to achieve a greater impact. Refer to the Directors' Report for further information on stakeholder engagement.

The following items are material developments, activities or transactions for the Company during the financial year.

Brexit reorganisation:

During the year the Company decided to put in place measures to deal with the potential issues arising for regulated businesses in the United Kingdom conducting cross border business into the European Union following the United Kingdom's government invoking its right to withdraw from the European Union pursuant to Article 50 of the Treaty on European Union 2007. These measures included a transfer of the business of the European branches of the Company to a fellow Group undertaking. The business transfer was documented by a framework business transfer agreement and local law transfer agreements for each of the branches and these documents were discussed and considered by the Board. The Directors discussed and considered the consideration payable in respect of the business transfer to ensure the transaction was in the best interest of all stakeholders involved.

Modern Slavery and Human Trafficking Statement:

Several measures have been taken to address matters of modern slavery and human trafficking within the Group's supply network. This includes but is not limited to: conducting due diligence on key suppliers, providing suppliers with a copy of the Company's Modern Slavery and Human Trafficking Statement, requiring suppliers to comply with applicable law and regulations and anti-slavery and human trafficking provisions included within contractual arrangements

Third-Party Administrator Project:

A review of the Third-Party Administrator ("TPA") relationships across the Group with the aim of analysing by region, fund range and service to further assess those relationships from a service and cost perspective was

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

undertaken. Reducing the number of TPAs is expected to result in cost savings and client service benefits to fund ranges and the Group. The Board discussed the costs and benefits of the consolidation.

This report was approved by the Board and signed on its behalf by: Roger Thompson

Roger Thompson

23 April 2020 Director

DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2019

The Directors present their report and the financial statements for the year ended 31 December 2019.

Results and dividends

The loss for the year, after taxation, amounted to £30.2 million (2018: profit £34.4 million). There were no dividends paid in 2019 and 2018.

Directors

The Directors of the Company who were in office during the year and up to the date of signing the financial statements were:

E D J Chang (Appointed 13 May 2019)

G O Jones (Appointed 8 July 2019) (Resigned 23 September 2019)

T N Gillbanks (Appointed 9 October 2019)

A C Seymour-Jackson (Appointed 10 October 2019)

B A Hughes (Resigned 23 September 2019)

R M J Thompson

R Weil (Appointed 10 October 2019)

FUTURE DEVELOPMENTS

The future outlook and the principal risks and uncertainties for the Company are set out in the Strategic Report.

Engagement With Stakeholders

Clients

The Company is an active asset manager dedicated to helping investors achieve long-term financial goals through a broad range of investment solutions. The Company aims to be a partner its clients can trust, puts clients first and ensures their needs are at the heart of everything the Company does. Embedding a client-centric attitude across the business ensures the fair treatment of clients is integrated into the business model. The Company's principal method of engagement with clients is to provide insight, thought leadership and transparency to clients in a timely and cost-efficient way. The Company aims to have an ongoing dialogue with clients and a policy of openness and transparency.

Shareholders

The Company's ultimate parent is Janus Henderson Group plc and its direct shareholder is Henderson Global Investors (Holdings) Limited. The support of the Company's shareholder is important to enable the Company to fulfil its growth ambitions. All Board decisions are made with the Company's success in mind, which is ultimately for the long-term benefit of its members. Dividend decisions are made at the Board's discretion, after taking the accumulated realised profits and minimum capital requirement into account.

Community

In engaging with the community, the Group is run on an integrated basis, not by subsidiary. In the Group's business operations, the Group is committed to acting responsibly in the way it invests and engages with its clients and in supporting its employees, managing the impact on the environment and contributing to the communities in which it works. The Group believes it is important for employees to be actively engaged in the global community in which it operates. Through the Group's charitable arm, the Janus Henderson Foundation, the Group can invest in educational programmes that will make a positive impact on future generations around the world as well as support global charities about which its employees are passionate. Through our corporate social responsibility pillars of Responsible Investing, Clients, Environment, Community and People the Group is leveraging its influence to deliver value to clients, employees, shareholders and the wider community in which it operates.

Regulators

The Company is regulated in several jurisdictions, most notably by the FCA in the United Kingdom. The FCA is responsible for supervising financial services firms and ensuring the Company acts with honesty and integrity. The Compliance team plays a key role in supporting senior management in ensuring there is an effective compliance culture within the Company, they take a lead role in engaging with the regulator, and in advising the business to ensure the Company demonstrates compliance with the relevant rules and regulations and that all

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

regulatory reporting is completed in a timely and accurate manner.

Distribution partners

The Company's distribution partners include platforms, life Insurance companies, advisers, wealth managers, financial institutions and funds of funds. They are critical to ensuring the effective distribution and servicing of the Company's products and they supplement the infrastructure, which enables the Company to benefit from their expertise and scale. The Distribution team engages with the distribution partners through meetings, thought leadership and other direct communication.

GOING CONCERN

The Directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis for the preparation of the annual financial statements.

DIRECTORS' INDEMNITY

Janus Henderson Group plc provides a deed of indemnity to the Directors to the extent permitted by United Kingdom law whereby Janus Henderson Group plc is able to indemnify a director against any liability incurred in proceedings in which the Director is successful, and against the cost of successfully applying to the court to be excused for breach of duty where the Director acted honestly and reasonably. The indemnity has been in force for the year to 31 December 2019 and up to the date of approval of the annual report and financial statements.

DISCLOSURE OF INFORMATION TO AUDITORS

Each of the persons who are Directors at the time when the Directors' Report is approved has confirmed that:

- so far as each Director is aware, there is no relevant audit information of which the Company's auditors are unaware, and
- each Director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the Company's auditors are aware of that information.

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

EVENTS AFTER THE END OF THE REPORTING PERIOD

In March 2020, the World Health Organization declared COVID-19 to be a pandemic. COVID-19 is expected to have an adverse effect on the Company's business and financial results. However, the situation is fluid and continues to evolve. As a result of this uncertainty, it is difficult to predict the extent to which COVID-19 will impact the Company's business and financial results.

Given that the most significant effects of COVID-19 and the measures taken by governments to restrict its spread occurred after the balance sheet date, COVID-19 is considered to be a non-adjusting post balance sheet event and, therefore, the measurement of assets and liabilities in the accounts have not been adjusted for its potential impact.

The extent of the impact of COVID-19 on the Company depends on future developments, including the duration of the pandemic, and the volatility and market value of the global financial markets, all of which are highly uncertain. While it is too early to estimate its financial effect, the impact of COVID-19 is expected to adversely affect the Company's financial results.

As at 31 December 2019 the Company has monetary financial assets denominated in foreign currencies including (EURs, and USD). A 10% adverse movement in foreign exchange rates against the GBP as at 31 December 2019 would have resulted in a reduction in the value of the Company's monetary net assets of £5.7m.

In the Spring Budget 2020, the Government announced that from 1 April 2020 the corporation tax rate would remain at 19% (rather than reducing to 17%, as previously enacted). This new law was substantively enacted on 17 March 2020. As the proposal to keep the rate at 19% had not been substantively enacted at the balance sheet date, its effects are not included in these financial statements. However, it is likely that the overall effect of the change, had it been substantively enacted by the balance sheet date, would be to increase the deferred tax asset by £0.02m.

INDEPENDENT AUDITORS

It is the intention of Directors, to reappoint, the Auditors under the deemed appointment rules of section 487 of the Companies Act 2006

This report was approved by the Board and signed on its behalf by:

Roger Thompson

Roger Thompson 23 April 2020

Director

DIRECTORS' RESPONSIBILITIES STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2019

The Directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 101 "Reduced Disclosure Framework", and applicable law).

Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing the financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable United kingdom Accounting Standards, compromising FRS 101 have been followed, subject to any material departures disclosed and explained in the financial statements;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are also for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006.

Roger Thompson

R M Thompson Director

23 April 2020

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF HENDERSON GLOBAL INVESTORS LIMITED

Independent auditors' report to the members of Henderson Global Investors Limited

Report on the audit of the financial statements

Opinion

In our opinion, Henderson Global Investors Limited's financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2019 and of its loss for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 101 "Reduced Disclosure Framework", and applicable law); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual Report and Financial Statements (the "Annual Report"), which comprise: the Statement of Financial Position as at 31 December 2019; the Income Statement, the Statement of Comprehensive Income, the Statement of Changes in Equity for the year then ended; and the notes to the financial statements, which include a description of the significant accounting policies.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remained independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the company's ability to continue as a going concern.

Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Strategic Report and Directors' Report, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF HENDERSON GLOBAL INVESTORS LIMITED

Based on the responsibilities described above and our work undertaken in the course of the audit, ISAs (UK) require us also to report certain opinions and matters as described below.

Strategic Report and Directors' Report

In our opinion, based on the work undertaken in the course of the audit, the information given in the Strategic Report and Directors' Report for the year ended 31 December 2019 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we did not identify any material misstatements in the Strategic Report and Directors' Report.

Responsibilities for the financial statements and the audit

Responsibilities of the directors for the financial statements

As explained more fully in the Directors' Responsibilities Statement set out on page 13, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Use of this report

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

Other required reporting

Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- · we have not received all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the company, or returns adequate for our audit have not been received from branches not visited by us; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

Soura Chardles

Saira Choudhry (Senior Statutory Auditor) for and on behalf of PricewaterhouseCoopers LLP Chartered Accountants and Statutory Auditors London 23 April 2020

INCOME STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2019

	Note	2019 £m	2018 £m
Gross fee income	3	343.9	428.5
Commissions and acquisition costs		(56.1)	(74.6)
Net fee income	_	287.8	353.9
Gain on transfer of European branch business		4.5	-
Operating expenses	5	(324.0)	(317.9)
Operating (loss)/profit	5	(31.7)	36.0
Finance income	9	3.1	5.0
Finance expense	10	(0.5)	(0.9)
(Loss)/profit before tax	_	(29.1)	40.1
Taxation	11	(1.1)	(5.7)
(Loss)/profit for the financial year	_	(30.2)	34.4
STATEMENT OF COMPREHENSIVE INCO FOR THE YEAR ENDED 31 DECEMBER			
		2019 £m	2018 £m
(Loss)/profit for the financial year	_	(30.2)	34.4
Other comprehensive income/(loss):			
Items that will not be reclassified to profit or loss:			
Exchange differences on translation of foreign operations		0.1	(0.1)
Total other comprehensive income/(loss) for the financial year	_	0.1	(0.1)
Total comprehensive (loss)/income for the financial year	_	(30.1)	34.3

HENDERSON GLOBAL INVESTORS LIMITED REGISTERED NUMBER:906355

STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2019

	Note	2019 £m	2018 £m
Fixed assets			
Deferred tax assets Property, plant & equipment	16	0.2	0.3 0.2
	_	0.2	0.5
Current assets			
Trade and other receivables Current tax assets	12 12	239.7	317.1 0.1
Cash	14	72.3	54.5
		312.0	371.7
Total assets	.	312.2	372.2
Non-current liabilities			
Provisions	17	-	(0.1)
Current liabilities			
Trade and other payables Current tax liabilities	15	(38.9) (0.4)	(69.1) -
Total liabilities	. —	(39.3)	(69.2)
Net assets		272.9	303.0
Capital and reserves			
Ordinary share capital Share premium Translation reserve Capital contribution reserve Profit and loss account	19 18 18 18 18	2.6 9.1 (0.1) 1.1 260.2	2.6 9.1 (0.2) 1.0 290.4
	_	272.9	302.9

The financial statements on pages 16 to 31 were approved and authorised for issue by the board and were signed on its behalf by:

Roger Thompson

R M J Thompson 23 April 2020 Director

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2019

	Ordinary share capital	Share premium	Translation reserve	Capital contribution reserve	Profit and loss account	Total equity
	£m	£m	£m	£m	£m	£m
At 1 January 2019	2.6	9.1	(0.2)	1.0	290.4	302.9
Comprehensive income for the year						
Exchange differences on translation of foreign operations	-	-	0.1	-	-	0.1
Other comprehensive income for year		•	0.1	-	-	0.1
Total comprehensive income for the year	-	<u> </u>	0.1	-	(30.2)	(30.1)
Movement in capital contribution reserve	-	-	-	0.1	-	0.1
Total transactions with owners	-	-	-	0.1	-	0.1
At 31 December 2019	2.6	9.1	(0.1)		260.2	272.9

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2018

·	Ordinary share capital	Share premium	Translation reserve	Capital contribution reserve	Profit and loss account	Total equity
	£m	£m	£m	£m	£m	£m
At 1 January 2018	2.6	9.1	(0.1)	0.9	256.0	268.5
Comprehensive income for the year						
Profit for the year	-	-	-	-	34.4	34.4
		<u> </u>				
Exchange differences on translation of foreign operations	-	-	(0.1)	-	-	(0.1)
Other comprehensive loss for the year	<u> </u>	- .	(0.1)	-	-	(0.1)
Total comprehensive loss for the year	-	-	(0.1)	· -	34.4	34.3
Movement in capital contribution reserve	•	-	-	0.1	-	0.1
Total transactions with owners	-	-	-	0.1	<u> </u>	0.1
At 31 December 2018	2.6	9.1	(0.2)	1.0	290.4	302.9

1. ACCOUNTING POLICIES

1.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention, and in accordance with Financial Reporting Standard 101 'Reduced Disclosure Framework' ('FRS 101') and the Companies Act 2006.

The Company financial statements are presented in GBP (Great British Pounds) and all values are rounded to the nearest million pounds, except where otherwise indicated. The Company is a private limited company incorporated and domiciled in the UK.

Accounting policies have been consistently applied to all the years presented unless otherwise stated.

The preparation of financial statements in compliance with FRS 101 requires the use of certain critical accounting estimates. In the process of applying the Company's accounting policies, management has made significant judgements involving estimations and assumptions. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in note 2.

The Company is a wholly owned subsidiary of Henderson Global Investors (Holdings) Limited and of its ultimate parent, Janus Henderson Group plc. It is included within the consolidated financial statements of Janus Henderson Group plc which are publicly available, see note 21.

1.2 Financial reporting standard 101 - reduced disclosure exemptions

The company has taken advantage of the following disclosure exemptions under FRS 101:

- the requirements of paragraphs 45(b) and 46-52 of IFRS 2 Share based payment
- the requirements of IFRS 7 Financial Instruments: Disclosures
- the requirements of paragraphs 91-99 of IFRS 13 Fair Value Measurement
- the requirement in paragraph 38 of IAS 1 'Presentation of Financial Statements' to present comparative information in respect of:
 - paragraph 79(a)(iv) of IAS 1;
 - paragraph 73(e) of IAS 16 Property, Plant and Equipment;
 - paragraph 118(e) of IAS 38 Intangible Assets;
- the requirements of paragraphs 10(d), 10(f), 16, 38A, 38B, 38C, 38D, 40A, 40B, 40C, 40D,
 111 and 134-136 of IAS 1 Presentation of Financial Statements
- the requirements of IAS 7 Statement of Cash Flows
- the requirements of paragraphs 30 and 31 of IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors
- the requirements of paragraph 17 and 18A of IAS 24 Related Party Disclosures
- the requirements in IAS 24 Related Party Disclosures to disclose related party transactions entered into between two or more members of a group, provided that any subsidiary which is a party to the transaction is wholly owned by such a member
- the requirements of paragraphs 130(f)(ii), 130(f)(iii), 134(d)-134(f) and 135(c)-135(e) of IAS 36 Impairment of Assets.

1.3 GOING CONCERN

The Directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis for the preparation of the annual financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

1. ACCOUNTING POLICIES (continued)

1.4 NEW STANDARDS, AMENDMENTS AND IFRIC INTERPRETATIONS

There are no amendments to accounting standards that are effective for the year ended 31 December 2019 that have a material impact on the amounts recognized in prior periods and are not expected to significantly affect the current or future periods.

1.5 GROSS FEE INCOME

Gross fee income includes management fees and performance fees, net of rebates. Management fees are recognised in the accounting period in which the contracted investment management service is provided. Performance fees are recognised in the period when contractural prescribed hurdles are achieved and it is possible that a fee will crystallise as a result.

Recharges to other Group undertakings are based on the Group's transfer pricing policy, and are recognised in the accounting period in which the associated gross fee income is earned.

1.6 COMMISSIONS AND ACQUISITION COSTS

Commissions on management fees are accounted for on an accruals basis and are recognised in the accounting period in which the associated management fee is earned. Acquisition costs are also accounted for on an accruals basis.

1.7 OPERATING EXPENSES

Operating expenses are accrued and recognised as incurred.

1.8 FINANCE INCOME AND EXPENSE

Finance income and finance expense is recognised as it accrues using the effective interest rate method.

Other net investment income is recognised on the date that the right to receive payment has been established.

1.9 TAXATION

The Company provides for current tax expense according to the tax laws in each jurisdiction in which it operates, using tax rates that have been enacted or substantively enacted by the reporting date.

Deferred tax is provided on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are recognised only to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised, based on tax rates and tax laws that have been enacted or substantively enacted by the reporting date.

Income tax relating to items recognised in the Statement of Comprehensive Income and Statement of Changes in Equity is also recognised in the respective statement and not in the Income Statement.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

1. ACCOUNTING POLICIES (continued)

1.10 FINANCIAL ASSETS

Purchases and sales of financial assets are recognised at the trade date, being the date when the purchase or sale becomes contractually due for settlement. Delivery and settlement terms are usually determined by established practices in the market concerned.

Financial assets at fair value through profit or loss

Where securities are designated as fair value through profit or loss, gains and losses arising from changes in fair value are included in the Income Statement.

Trade and other receivables

Trade and other receivables, which generally have 30 day payment terms, are initially recognised at fair value, normally equivalent to the invoice amount. When the time value of money is material, the fair value is discounted. The company applies the IFRS 9 simplified approach to measuring expected credit losses which uses a lifetime expected loss allowance for all trade receivables and contract assets. Balances are written off when the receivable amount is deemed irrecoverable.

Cash

Cash amounts represent cash in hand and on-demand deposits. Cash equivalents are short-term highly liquid government securities or investments in money market instruments with a maturity date of three months or less.

1.11 FINANCIAL LIABILITIES

Trade and other payables

Trade and other payables, (excluding provisions) are stated at amortised cost using the effective interest rate method. Amortised cost is calculated by taking into account any issue costs and any discount or premium on settlement.

Provisions and derivative financial instruments are recognised at fair value through the Income Statement. Following the initial recording, any changes to deferred consideration are recognised in the Income Statement.

Provisions

Provisions which are liabilities of uncertain timing or amount, are recognised when: the Company has a present obligation, legal or constructive, as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount. In the event that the time value of money is material, provisions are determined by discounting the expected future cash flows at a discount rate that reflects a current market assessment of the time value of money and, where appropriate, the risks specific to the liability. When discounting, the increase in the provision due to the passage of time is recognised as a finance charge.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

1. ACCOUNTING POLICIES (continued)

1.12 Foreign currency translation

The functional currency of the Company is GBP. Transactions in foreign currencies are recorded at the appropriate exchange rate prevailing at the date of the transaction. Foreign currency monetary balances at the reporting date are converted at the prevailing exchange rate. Foreign currency non-monetary balances carried at fair value or cost are translated at the rates prevailing at the date when the fair value or cost is determined. Gains and losses arising on retranslation are taken to the Income Statement, except for available-for-sale financial assets where the unhedged changes in fair value are recognised in the Statement of Comprehensive Income.

The assets and liabilities of the Company's overseas operations whose functional currency is not GBP are translated at exchange rates prevailing at the reporting date. Income and expense items are translated at daily exchange rates for the accounting period. Exchange differences arising, if any, are taken through the Statement of Comprehensive Income to the translation reserve. In the period in which an operation is disposed of, translation differences previously recognised in the translation reserve are recognised in the Income Statement.

1.13 SHARE BASED PAYMENTS

The Group issues share-based awards to employees, all of which are classified as equity-settled share-based payments. Equity settled share-based payments are measured at the fair value of the shares at the grant date. The awards are expensed, with a corresponding increase in reserves, on either a straight-line basis or a graded basis (depending on vesting conditions) over the vesting period, based on the Group's estimate of shares that will eventually vest. Based on the Group's estimate, the determination of fair value, using the Black-Scholes or Monte Carlo model at the date of grant is adjusted for the effects of market performance and behavioural considerations. The cost of these transactions are recorded in the Income Statement of the Company with a corresponding increase in equity as a capital contribution from the ultimate parent undertaking.

JUDGEMENTS IN APPLYING ACCOUNTING POLICIES AND KEY SOURCES OF ESTIMATION 2.

In the process of applying the Company's accounting policies, management has made significant judgements involving estimations and assumptions which are summarised below:

Interests in structured entities

Interests in structured entities are treated as subsidiaries on the basis of control. Control is achieved when the Company is exposed, or has rights, to variable returns from its involvement with an entity and has the ability to affect those returns through its power over the entity.

Share-based payment transactions

The Company measures the cost of equity settled share schemes at fair value at the date of grant and expenses them over the vesting period based on the Company's estimate of shares that will eventually vest.

Provisions

By their nature, provisions often reflect significant levels of judgement or estimates by management. The nature and amount of the provisions included in the Statement of Financial Position are detailed in note 16.

Performance fees

When a performance fee crystallises towards the end of a financial year, estimates based on the latest available information may be used to calculate the fee recognised until a final amount is established.

3. GROSS FEE INCOME

An analysis of gross fee income by class of business is as follows:

	2019 £m	2018 £m
Management and advisory fees	69.5	87.2
Performance fees	12.3	7.9
Commission receivable & other income	-	0.1
Recharges to other Group undertakings	262.1	333.3
	343.9	428.5

Included in gross fee income in the year is a proportion of net residual profit/(loss) recognised by other Group undertakings in connection with products for which the Company provides investment management and distribution services.

For the year 2019 £343.7m arose within the United Kingdom and £0.2m arose within Europe. For the year 2018 £427.0m arose within the UK and £1.5m arose within Europe. The transfer of foreign branches to HMSA on 1 April 2019 contributed to a decrease in gross fee income of £6.0m.

4. COMMISSIONS AND DEFERRED ACQUISITION COSTS

	2019 £m	2018 £m
Commissions and fee payables	56.1	74.6
	56.1	74.6

Commission and deferred acquisition costs decreased from £74.6m in 2018 to £56.1m in 2019 mainly due to a decrease in average AUM in the OEIC and SICAV product ranges where commissions are payable.

5. OPERATING EXPENSES

The operating expenses comprise:

	2019 £m	2018 £m
Depreciation of property and equipment	-	0.2
Foreign exchange differences	6.4	1.9
Employee compensation and benefits	0.5	1.2
Recharges from other group undertakings	315.6	312.3
Other expenses	1.5	2.3
	324.0	317.9

Recharges from Group undertakings in the year include amounts due to other Group undertakings for expenses borne by another Group undertaking on behalf of the Company. Other expenses include; marketing, travel and subsistence.

6. AUDITORS' REMUNERATION

Auditors' remuneration of £40,000 (2018: £13,180) and £5,797 (2018: £5,628) in respect of the audit of the Company's financial statements and audit related assurance services respectively is borne by a fellow Group undertaking.

7. EMPLOYEES

The following staff costs relate to the remuneration of employees based in Italy who have contracts of employment with the Company. Certain employees of the Company are members of the Group's share plans. The share-based payment charge relating to these plans have been charged to the Company. During the financial year the employees, employed by HGIL were transferred to a fellow group entity. Further details of the Group's share plans are set out in the Accounts of Janus Henderson Group plc which can be obtained from its registered office as set out in Note 23.

	2019 £m	. 2018 £m
Wages and salaries	0.4	0.7
Social security costs	0.1	0.3
Share-based payments	-	0.2
	0.5	1.2

The average monthly number of employees during the year was as follows:

		2019	2018
,		No.	No.
Sales		2	6
			Page 26

8. DIRECTORS' REMUNERATION

The Directors of the Company were employed and remunerated as Directors and executives of the Group in respect of their services to the Group as a whole. The Directors believe that it is not practicable to apportion part of their remuneration to their services as Directors of the Company. The Directors are all paid by Henderson Administration Limited and further details of remuneration paid to the Directors are set out in the financial statements of that entity.

Total emoluments for the Directors of the Company is presented as follows:

	2019 £m	2018 £m
Total emoluments to Company Directors Emoluments paid to highest paid Director	8.2 3.9	7.2 4.9
Pension contributions made in respect of the highest paid Director	-	-
Money Purchase Pension Scheme contributions	<u>-</u>	<u> </u>

Emoluments comprise salaries, bonuses and other employee benefits.

The number of Directors accruing benefits under pension schemes during the year was:

Money Purchase Pension Scheme	4.0	1.0
	4.0	1.0

During the year four of the Directors of the Company exercised share options (2018: three). Five Directors of the Company received shares under the Group's long term incentive schemes (2018: three received shares under the Group's Long Term Incentive Plan).

The highest paid Director of the Company was awarded shares under the Group's long term incentive schemes and exercised options during 2019 and 2018.

9. FINANCE INCOME

		2019 £m	2018 £m
	Interest receivable on balances due from Group undertakings	2.6	4.8
	Other interest receivable	0.5	0.2
		3.1	5.0
10.	FINANCE EXPENSE		
		2019 £m	2018 £m
	Interest payable on balances due to Group undertakings	0.5	0.9
		0.5	0.9

11. TAXATION

	2019 £m	2018 £m
Current tax		
Charge for the year Adjustments in respect of prior period	0.1	6.1 (0.5)
	0.1	5.6
Foreign tax		
Foreign tax charge for the year Adjustments in respect of prior periods	0.8 0.2	0.1
	1.0	0.1
Total tax charge for the financial year	1.1	5.7

FACTORS AFFECTING TAX CHARGE FOR THE YEAR

The UK corporation tax rate applicable for the year is19% (2018 - 19%). The tax assessed to the company for the year is lower (2018: lower) than the standard rate of corporation tax in the UK. The differences are explained below:

	2019 £m	2018 £m
(Loss)/profit on ordinary activities before tax	(29.1)	40.1
Tax charge at the UK corporation tax rate of 19% (2018: 19%)	(5.3)	7.6
Effects of:		
Expenses not deductible for tax purposes	-	0.1
Impact of different tax rates in overseas jurisdictions	0.8	0.1
Adjustments in respect of prior periods	0.2	(0.5)
Group relief (claimed)/ surrendered for nil consideration	5.4	(1.6)
Total tax charge for the financial year	1.1	5.7

FACTORS THAT MAY AFFECT FUTURE TAX CHARGES

A reduction in the UK corporation tax rate from 19% to 17% from 1 April 2020 was substantively enacted at the balance sheet date. This rate has been used to value deferred tax balances. In March 2020, the UK government announced that the corporation tax rate will remain at 19%. This tax rate change was not substantively enacted at the balance sheet date, but will affect the Company's current tax charge or credit in future years.

12. TRADE AND OTHER RECEIEVABLES

12. TRADE AND OTHER RECEIVABLES (continued)

12. TRADE AND OTHER RECEIEVABLES

RADE AND OTHER RECEIEVABLES	2019 £m	2018 £m
Due within one year		
Trade receivables	4.7	7.7
Amounts owed by Group undertakings	207.7	288.8
Other receivables	0.9	0.2
Prepayments and accrued income	26.4	20.3
	239.7	317.0
Current tax asset	-	0.1
	239.7	317.1

Amounts owed by Group undertakings accrue interest at the Bank of England base rate plus 1%, they have no fixed date of repayment and are repayable on demand.

13. INTEREST IN UNCONSOLIDATED STRUCTURED ENTITIES

The Company has the following exposure to unconsolidated structured entities, which equates to the Company's maximum exposure to loss relating to accrued and unsettled fees. The balance below is included with trade and other receivables note 12.

	ļ	2019 £m	2018 £m
	Trade receivables	0.8	4.6
	Accrued income	3.7	2.0
		4.5	6,6
14.	CASH		
		2019 £m	2018 £m
	Cash at bank and in hand	72.3	54.5
		72.3	54.5

15. TRADE AND OTHER PAYABLES

	2019 £m	2018 £m
Amounts owed to Group undertakings	14.9	43.8
Other creditors	0.3	0.1
Other taxation and social security	0.4	-
Accruals and deferred income	23.3	25.2
·	38.9	69.1

Amounts owed to Group undertakings accrue interest at the Bank of England base rate plus 1%.

16. DEFERRED TAXATION

· 20	19 Cm	2018 £m
At 31 December	<u> </u>	0.3
The reduction in deferred tax assets from £0.3m to £0.2m during the year aros accelerated capital allowances.	se on	account of
The deferred tax asset is made up as follows:		
——————————————————————————————————————)19 £m	2018 £m
Accelerated capital allowances	-	[′] 0.1
Other temporary differences	0.2	0.2
	 0.2	. 0.3

A reduction in the UK corporation tax rate from 19% to 17% from 1 April 2020 was substantively enacted at the balance sheet date. This rate has been used to value deferred tax balances. In March 2020, the UK government announced that the corporation tax rate will remain at 19%. This tax rate change was not substantively enacted at the balance sheet date, but will affect the Company's deferred tax charge or credit in future years.

17. PROVISIONS

Staff
indemnity
£m

At 1 January 2019	0.1

Utilised in year (0.1)

At 31 December 2019

STAFF INDEMNITY

The Staff Indemnity Provision was in relation to the Italian branch office and no longer required following transfer of activities to fellow Group undertaking.

18. RESERVES

Share premium account

Share premium records the difference between the nominal value of shares issued and the full value of the consideration received or the market price on the day of issue

Capital contribution reserve

The capital contribution reserve represents an investment in the Company by Janus Henderson Group plc for share based payments.

Translation reserve

The translation reserve comprises differences on exchange arising from the translation of branches, whose functional currency is not GBP, to period end rates

Profit and loss account

The profit and loss reserve comprises results recognised through the Income Statement.

19. ORDINARY SHARE CAPITAL

ALLOTTED, CALLED UP AND FULLY PAID	2019 £m	2018 £m
2,600,000 (2018: 2,600,000) Ordinary shares of £1.00 each	2.6	2.6

20. CAPITAL REQUIREMENTS DIRECTIVE

Under Pillar 3 of the Capital Requirements Directive prescribed in the United Kingdom by the Financial Conduct Authority, the Company is required to disclose information relating to its risks and its capital and risk management objectives and policies. The Group's Pillar 3 disclosures are given on the Janus Henderson website, the address of which is set out in note 23.

21. CAPITAL RISK MANAGEMENT

The company is regulated by the FCA. The Capital Requirements Directive requires a company to maintain a surplus of capital over and about the capital resource requirements defined by the FCA rules at all times. At 31 December 2019, the Company's surplus was £262m (2018: £228m).

The Company considers its capital to be the total equity shown in the Statement of Changes in Equity. The Company's objectives when managing capital are:

- to safeguard the Company's ability to continue as a going concern, so that it can continue to provide returns and benefits for stakeholders;
- to maintain a strong capital base to support the development of the Company's business; and
- ensure regulatory capital requirements are maintained.

22. EVENTS AFTER THE END OF THE REPORTING PERIOD

In March 2020, the World Health Organization declared COVID-19 to be a pandemic. COVID-19 is expected to have an adverse effect on the Company's business and financial results. However, the situation is fluid and continues to evolve. As a result of this uncertainty, it is difficult to predict the extent to which COVID-19 will impact the Company's business and financial results.

Given that the most significant effects of COVID-19 and the measures taken by governments to restrict its spread occurred after the balance sheet date, COVID-19 is considered to be a non-adjusting post balance sheet event and, therefore, the measurement of assets and liabilities in the accounts have not been adjusted for its potential impact.

The extent of the impact of COVID-19 on the Company depends on future developments, including the duration of the pandemic, and the volatility and market value of the global financial markets, all of which are highly uncertain. While it is too early to estimate its financial effect, the impact of COVID-19 is expected to adversely affect the Company's financial results.

As at 31 December 2019 the Company has monetary financial assets denominated in foreign currencies including (EURs, and USD). A 10% adverse movement in foreign exchange rates against the GBP as at 31 December 2019 would have resulted in a reduction in the value of the Company's monetary net assets of £5.7m.

In the Spring Budget 2020, the Government announced that from 1 April 2020 the corporation tax rate would remain at 19% (rather than reducing to 17%, as previously enacted). This new law was substantively enacted on 17 March 2020. As the proposal to keep the rate at 19% had not been substantively enacted at the balance sheet date, its effects are not included in these financial statements. However, it is likely that the overall effect of the change, had it been substantively enacted by the balance sheet date, would be to increase the deferred tax asset by £0.02m.

23. CONTROLLING PARTY

The Company's immediate parent undertaking is Henderson Global Investors (Holdings) Limited, a company incorporated in the United Kingdom and the ultimate parent undertaking and controlling party is Janus Henderson Group plc, a company incorporated in Jersey which is the parent undertaking of the smallest and largest group to consolidate these financial statements. A copy of the Group's Annual Report for the year ended 31 December 2019 can be obtained from its registered office at 47 Esplanade, St Helier, Jersey, JE1 0BD or its website, www.janushenderson.com.

24. CONTINGENT LIABILITIES

In the normal course of business, the Group is exposed to certain legal or tax matters, which could involve litigation and arbitration, and may result in contingent liabilities. The Directors are not aware of any contingent liabilities requiring disclosure in these financial statements as at 31 December 2019 or 2018.

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